

Can Environmental Sustainability be Factored into DoD Acquisition Programs?

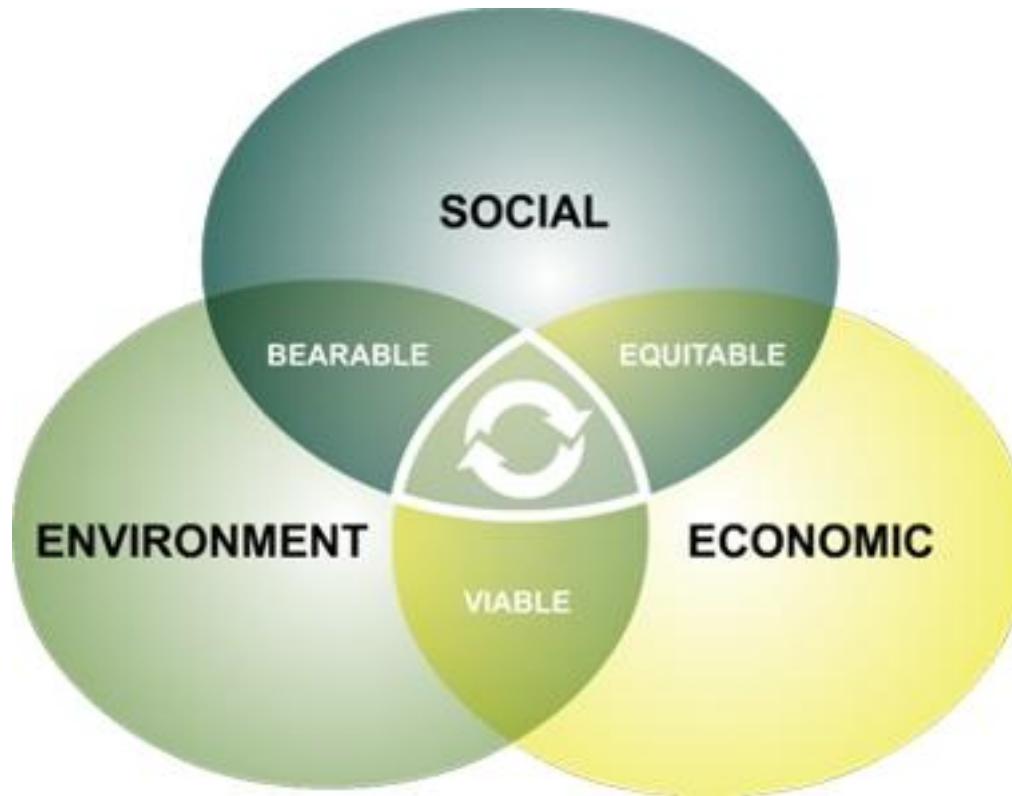


Paul Yaroschak
Deputy Director, Chemical & Material Risk Management
Office of the Secretary of Defense

Report Documentation Page				Form Approved OMB No. 0704-0188	
Public reporting burden for the collection of information is estimated to average 1 hour per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to Washington Headquarters Services, Directorate for Information Operations and Reports, 1215 Jefferson Davis Highway, Suite 1204, Arlington VA 22202-4302. Respondents should be aware that notwithstanding any other provision of law, no person shall be subject to a penalty for failing to comply with a collection of information if it does not display a currently valid OMB control number.					
1. REPORT DATE JUN 2010		2. REPORT TYPE		3. DATES COVERED 00-00-2010 to 00-00-2010	
4. TITLE AND SUBTITLE Can Environmental Sustainability be Factored into DoD Acquisition Programs?				5a. CONTRACT NUMBER	
				5b. GRANT NUMBER	
				5c. PROGRAM ELEMENT NUMBER	
6. AUTHOR(S)				5d. PROJECT NUMBER	
				5e. TASK NUMBER	
				5f. WORK UNIT NUMBER	
7. PERFORMING ORGANIZATION NAME(S) AND ADDRESS(ES) Office of the Deputy Under Secretary of Defense (Installations & Environment), Chemical & Material Risk Management, 3400 Defense Pentagon, Room 3B856A, Washington, DC, 20301-3400				8. PERFORMING ORGANIZATION REPORT NUMBER	
9. SPONSORING/MONITORING AGENCY NAME(S) AND ADDRESS(ES)				10. SPONSOR/MONITOR'S ACRONYM(S)	
				11. SPONSOR/MONITOR'S REPORT NUMBER(S)	
12. DISTRIBUTION/AVAILABILITY STATEMENT Approved for public release; distribution unlimited					
13. SUPPLEMENTARY NOTES Presented at the NDIA Environment, Energy Security & Sustainability (E2S2) Symposium & Exhibition held 14-17 June 2010 in Denver, CO.					
14. ABSTRACT					
15. SUBJECT TERMS					
16. SECURITY CLASSIFICATION OF:			17. LIMITATION OF ABSTRACT Same as Report (SAR)	18. NUMBER OF PAGES 28	19a. NAME OF RESPONSIBLE PERSON
a. REPORT unclassified	b. ABSTRACT unclassified	c. THIS PAGE unclassified			

Sustainability

Acquisition, Technology and Logistics



Sustainability is seen as a durable and self sufficient balance between social, economical and environmental factors

Example Sustainability Factors

Acquisition, Technology and Logistics

**Chemicals &
Materials Use**

Energy Use

**Food
Production**

**Greenhouse
Gas Emissions**

**Population
Rate**

Air Pollutants

**Waste
Production**

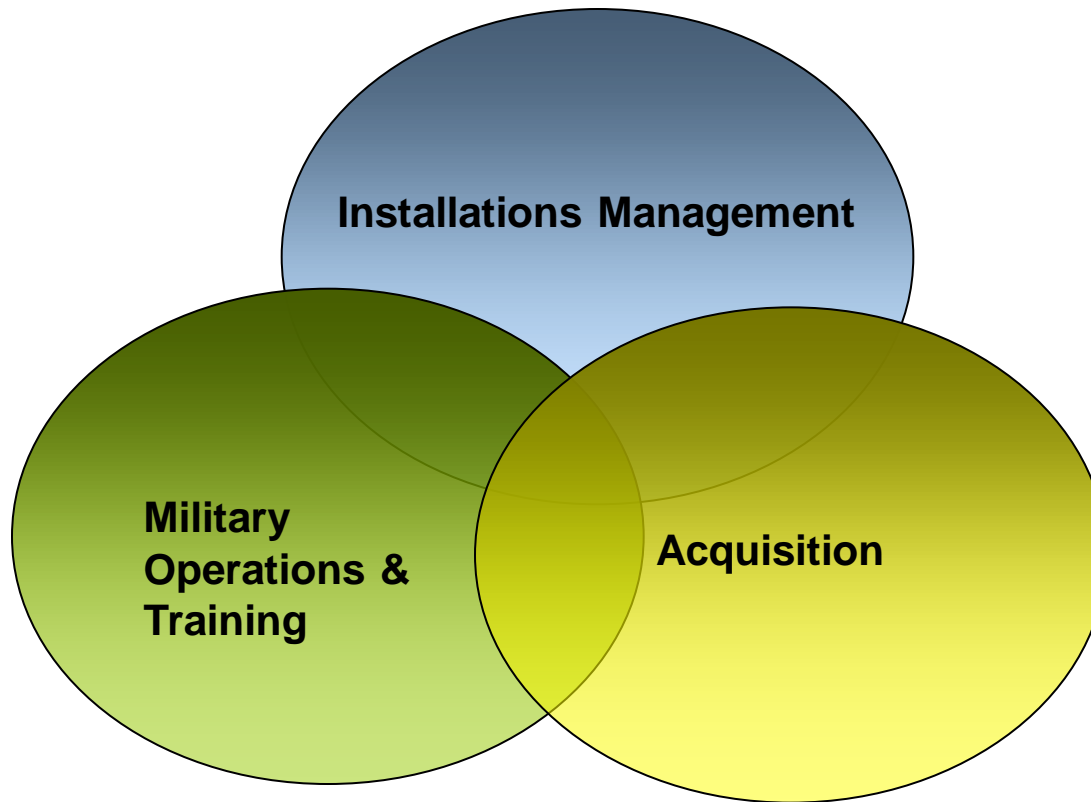
Water Use

Land Use

**Habitat
Protection**

An Idea - DoD Sustainability Sectors

Acquisition, Technology and Logistics

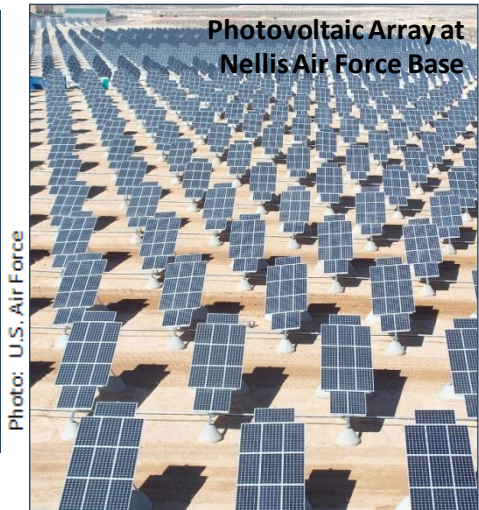


DoD Sustainability Examples

Acquisition, Technology and Logistics



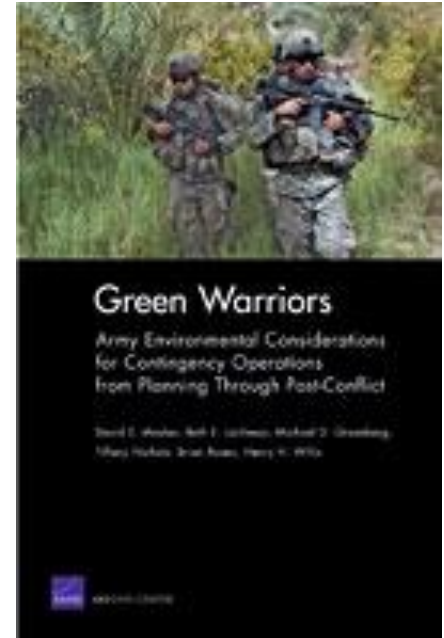
Gold LEED-Certified Air Force Weather Agency Headquarters Building, Offutt AFB, NE



Photovoltaic Array at Nellis Air Force Base

Photo: U.S. Air Force

Photo: U.S. Air Force



On-Site Solar Power at Naval Base San Diego

Photo: U.S. Navy

Photo: U.S. Air Force

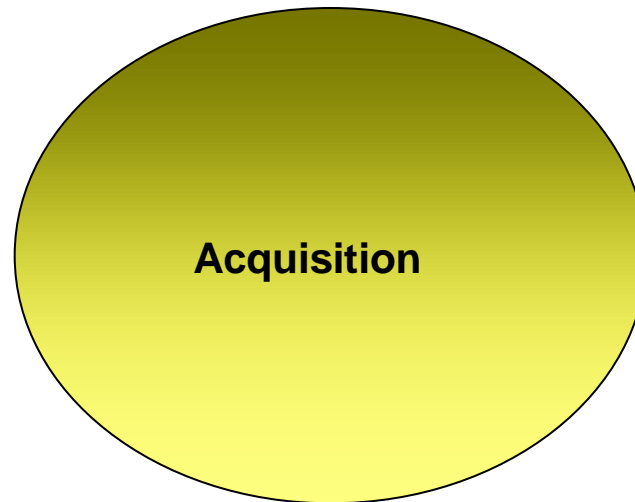


Non-Chrome Primer

Photo: U.S. Army

Focus on Acquisition Sustainability

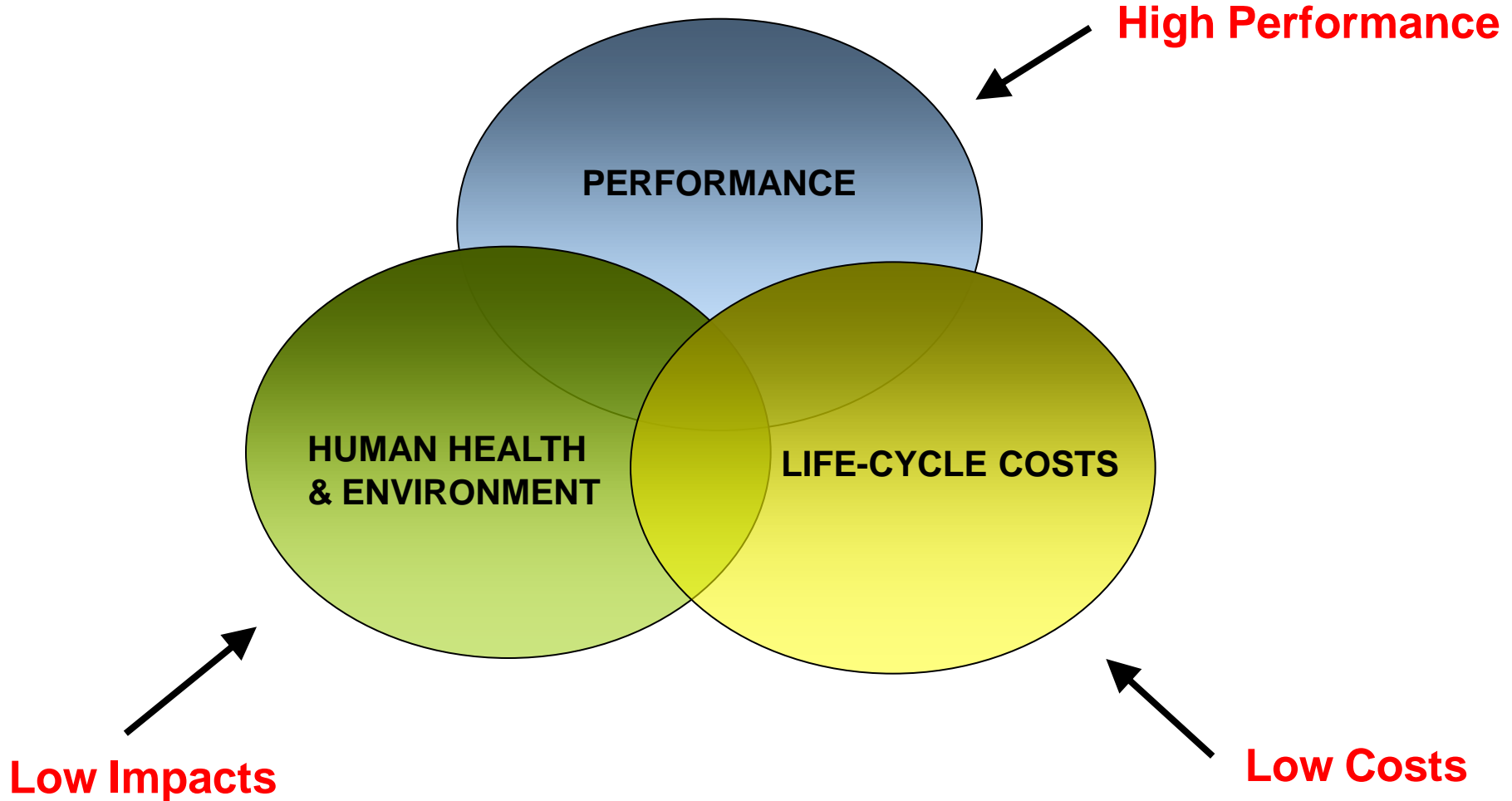
Acquisition, Technology and Logistics



Sustainability in DoD Acquisition

From Development through Disposal

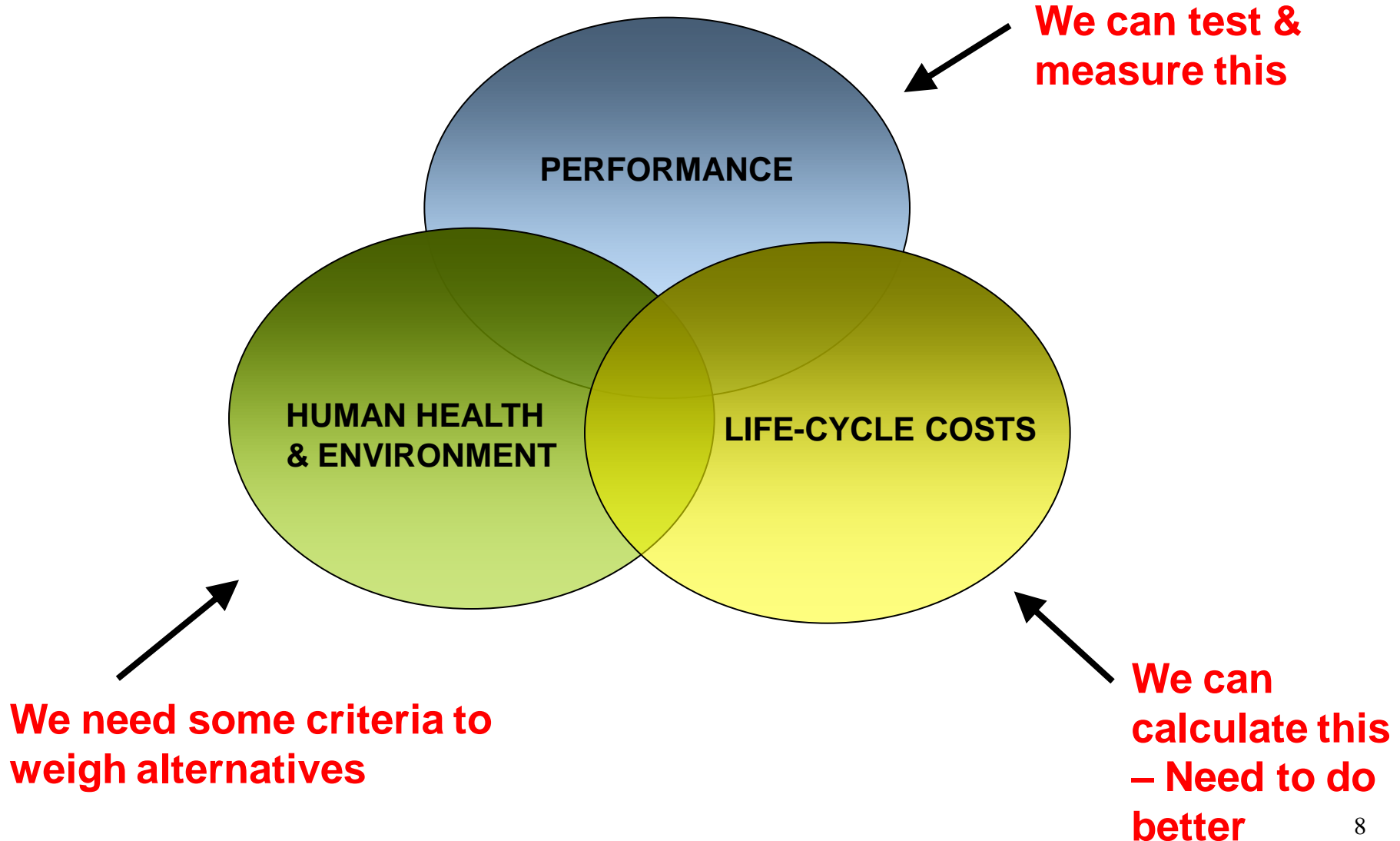
Acquisition, Technology and Logistics



Sustainability in DoD Acquisition

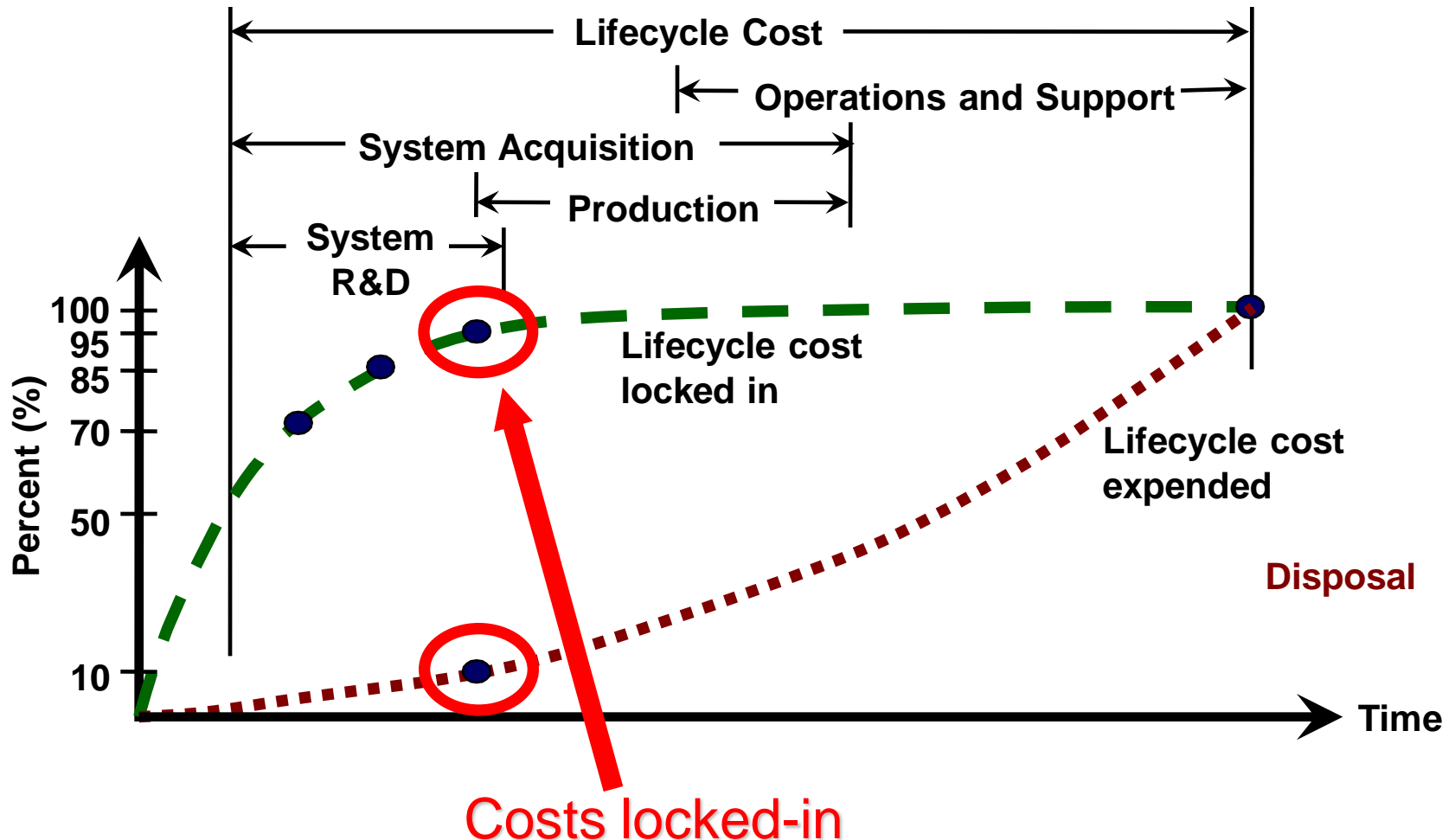
From Development through Disposal

Acquisition, Technology and Logistics



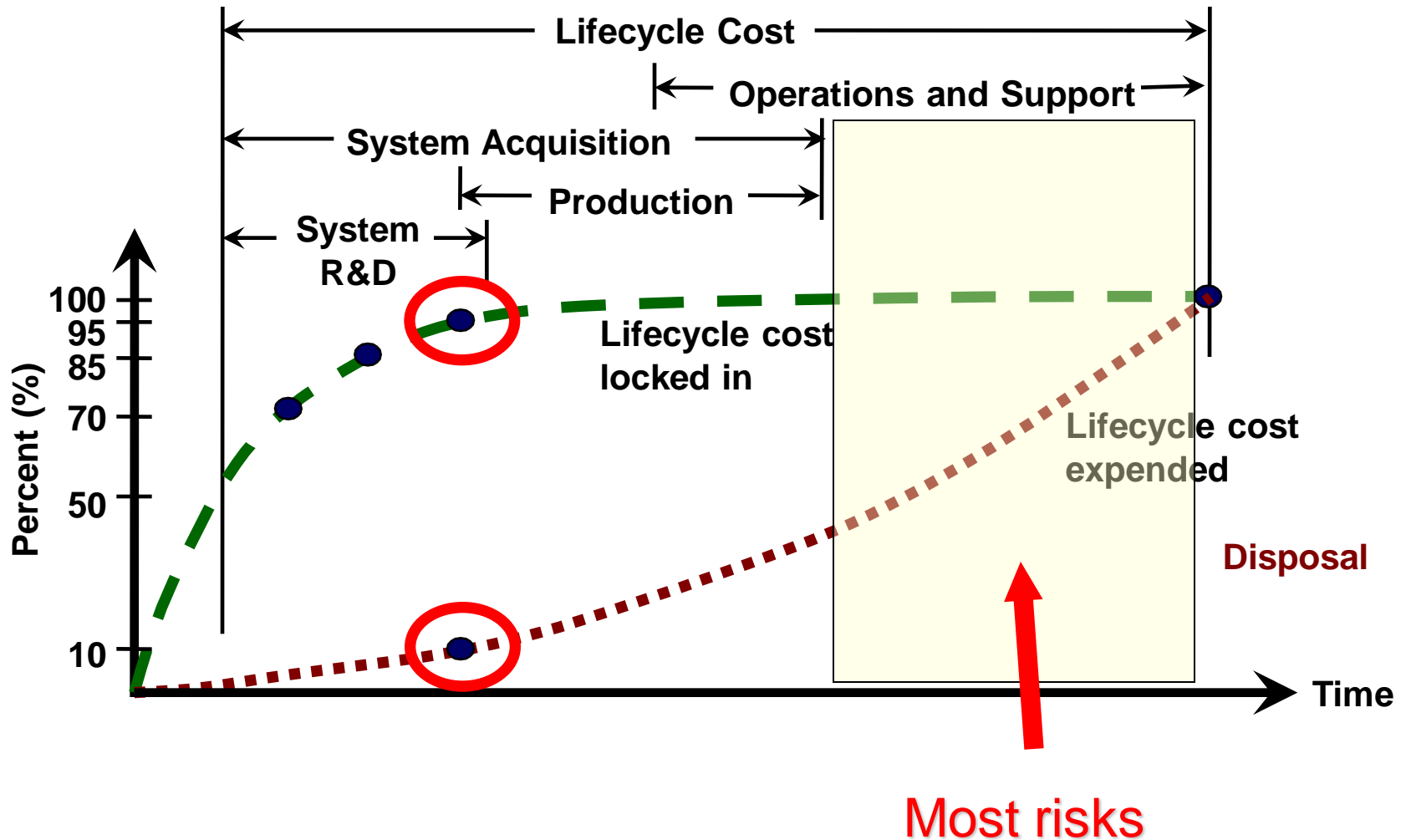
95% of Life Cycle Cost Locked-In Early

Acquisition, Technology and Logistics



Most Risks After System Delivery

Acquisition, Technology and Logistics

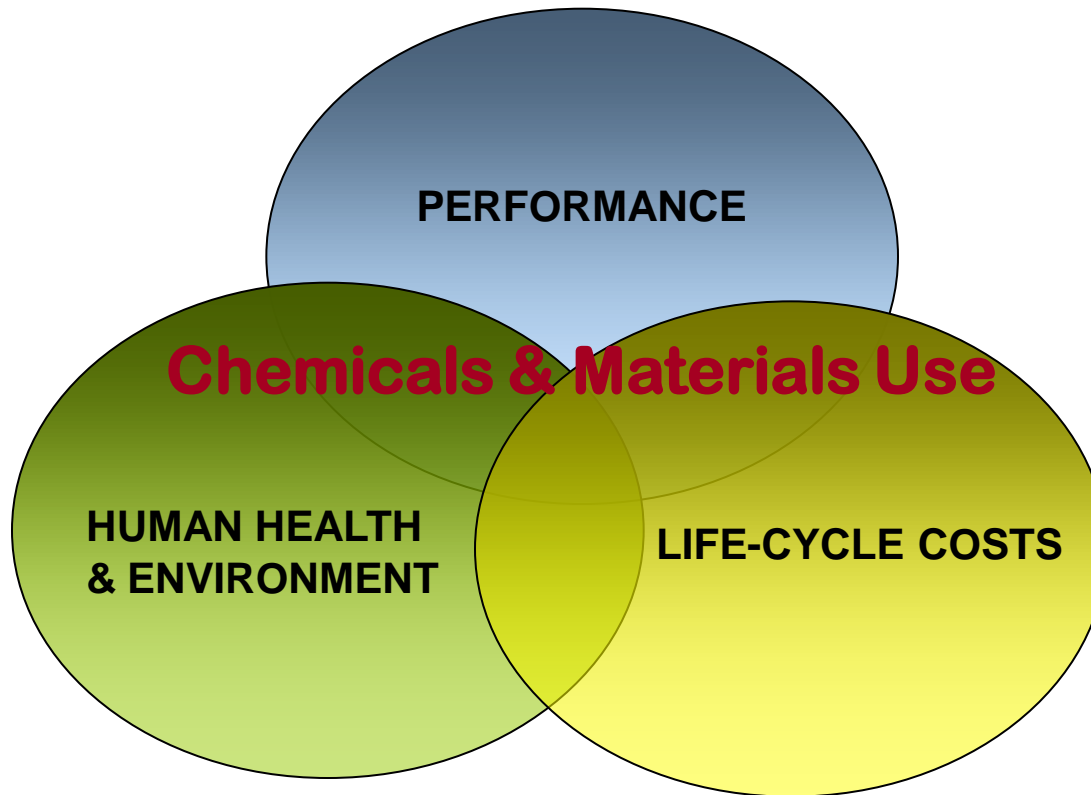


**What is a significant risk driver
throughout the life cycle of systems?**

DoD Systems Sustainability

Cross-Cutting Risk & Cost Factor

Acquisition, Technology and Logistics



What's the Challenge?

Acquisition, Technology and Logistics



- Increased performance & reliability of new weapon systems require new materials and chemicals.
- DoD lacks detailed guidance to determine what data are needed & when to assess & manage life-cycle risks

DoD Acquisition Policies

Acquisition, Technology and Logistics

- **DoDD 5000.1 – The Defense Acquisition System (2007)**
 - “Safety shall be addressed throughout the acquisition process. Safety considerations include human (includes human/system interfaces), toxic/hazardous materials and substances, ...”

- **DoDI 5000.2 – Operation of the Defense Acquisition System (2008)**
 - Programmatic Environmental and Occupational Health Evaluation (PESHE) is required....(at various milestones).
 - As part of risk management, the PM shall eliminate ESOH hazards where possible, and manage ESOH risks where hazards cannot be eliminated. ... During system design, the PM shall document hazardous materials contained in the system and shall estimate and plan for the system’s demilitarization and safe disposal.

- **MIL-STD-882D, Ch 1 (draft)**
 - Eliminate or reduce risk through alternate designs and materials
 - Manage life cycle risk

But...what *specifically* do we need to know to assess & manage risks...
and when do we need to know it?

Answer: Physical, Chemical, & Toxicity Data Needs

Acquisition, Technology and Logistics

- Five types of data displayed in standard Tables
 - Data needs vary based on uses and predicted exposures
 - Data can be used to better identify, assess, & mitigate risks

Mammalian Toxicity/Carcinogenicity						
Environmental and Non-Mammalian Toxicity						
Environmental Fate and Transport Characteristics						
Physical-Chemical Information						
General Chemical, Production, and Use Information						
Item #	Evaluation Item	Utility/ Information Provided	Chemical Lifecycle Stage when Data Desirable	Caveats	More Information	Note s
1.01	Chemical name	- identity - communication	Conception		OECD, 2007b	A
1.02	Molecular formula & weight, computational	- chemical identification - exposure characterization	Conception	polymers frequently reported as number-average weight	ASTM, 2008 ^a Johnson et al., 2007 ^a USEPA, 1997 ^b OECD, 2007b ^a	
1.03						

How do we integrate this into the DoD acquisition process??

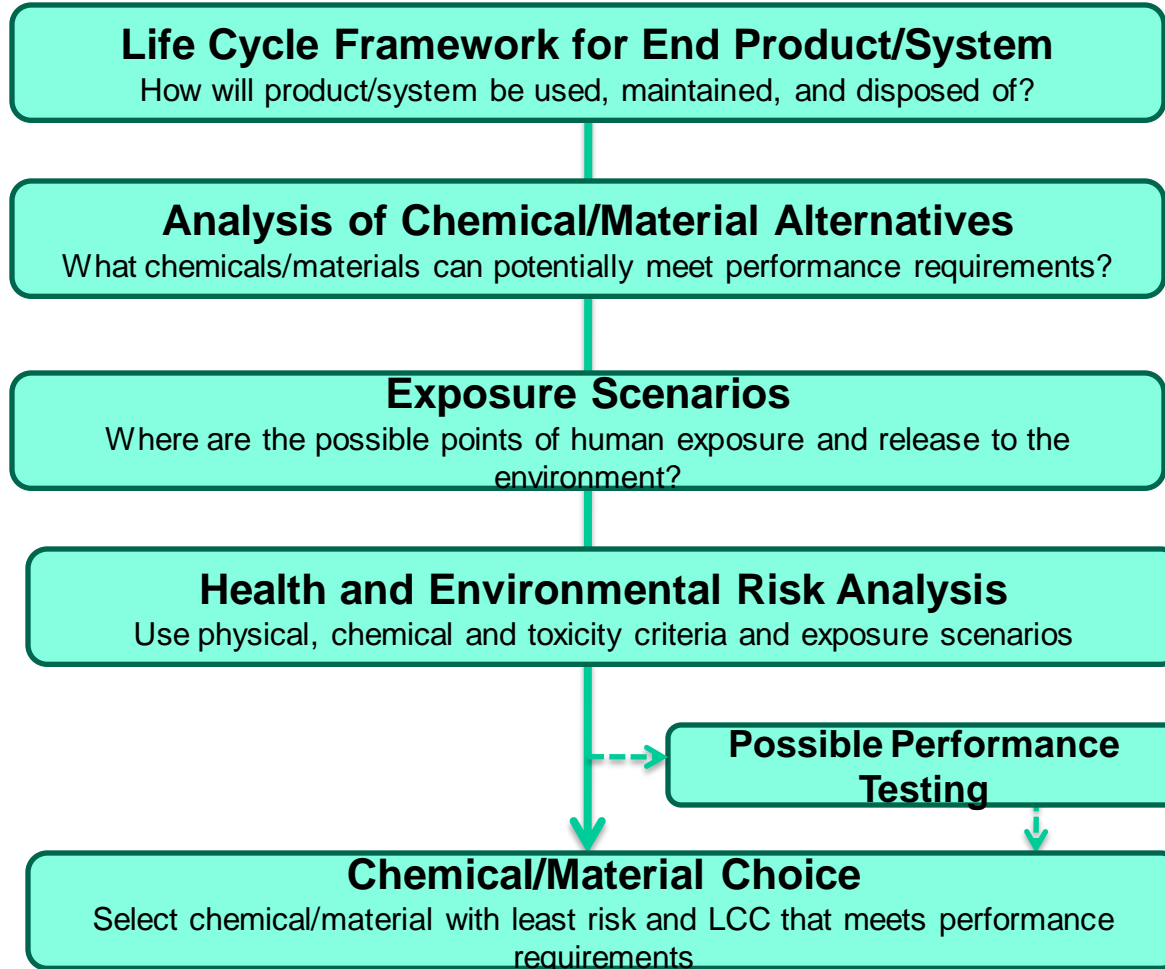
Answer: Tie Data Needs to Life Cycle

Acquisition, Technology and Logistics

- **Conception**
- **Synthesis**
- **Demonstration**
- **Production**
- **Operation & Maintenance**
- **Demilitarization & Disposal**

Making Wise Chemical/Material Choices

Acquisition, Technology and Logistics

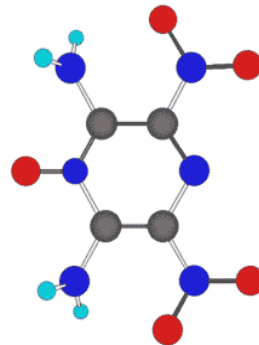


Next Steps

Acquisition, Technology and Logistics

- **Convene a DoD steering group**
- **Develop a list of sustainability factors to be considered in the acquisition process**
 - **Possible weighting or scoring system to weigh alternatives**
- **Provide examples of the types of life cycle costs that need to be considered**
- **Develop “Sustainability in Acquisition” guidance or Military Standard for developers & program managers**
- **Develop training module**
 - **Defense Acquisition University**

Questions & Discussion



Extra Slides

Chemical Evaluation Data Tables

Acquisition, Technology and Logistics

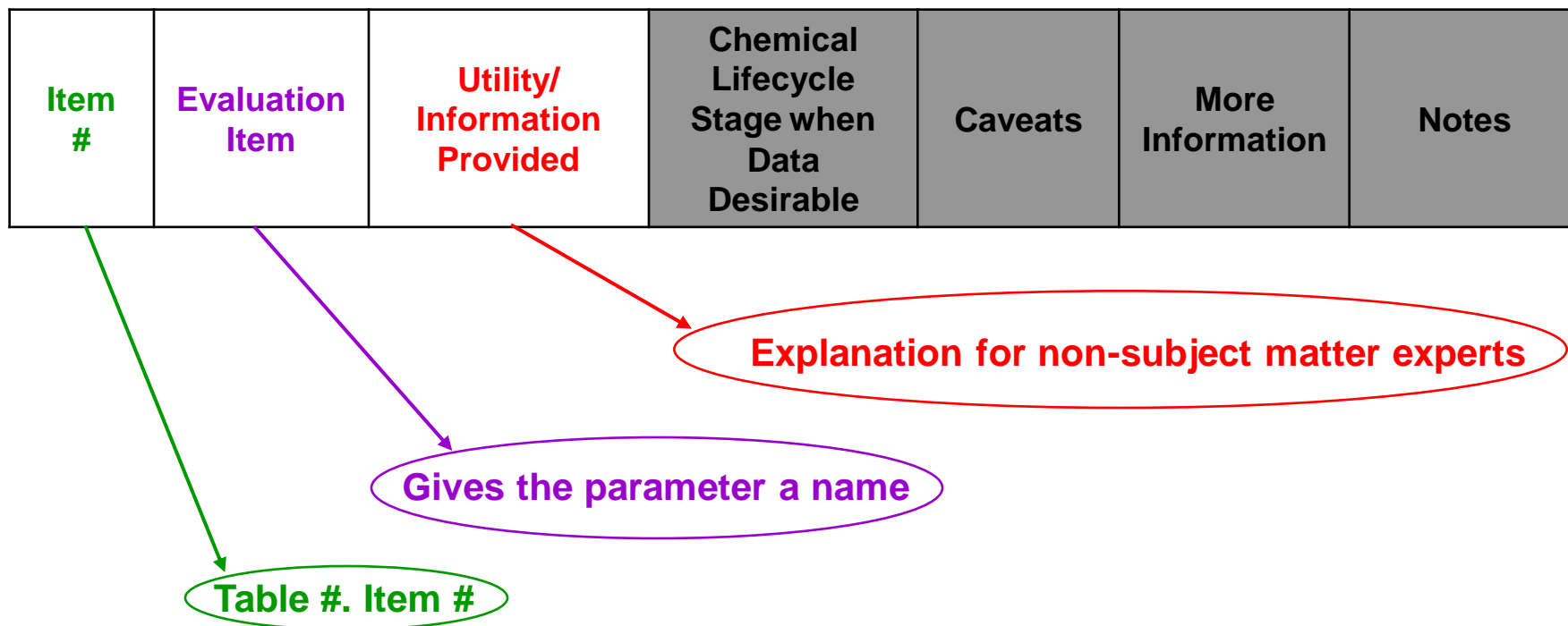
Organization of the Data Tables

Item #	Evaluation Item	Utility/ Information Provided	Chemical Lifecycle Stage when Data Desirable	Caveats	More Information	Notes
-------------------	----------------------------	--	---	----------------	-----------------------------	--------------

Chemical Evaluation Data Tables

Acquisition, Technology and Logistics

Organization of the Data Tables (cont.)



Chemical Evaluation Data Tables

Acquisition, Technology and Logistics

Organization of the Data Tables (cont.)

Item #	Evaluation Item	Utility/ Information Provided	Chemical Lifecycle Stage when Data Desirable	Caveats	More Information	Notes
--------	-----------------	-------------------------------------	--	---------	---------------------	-------

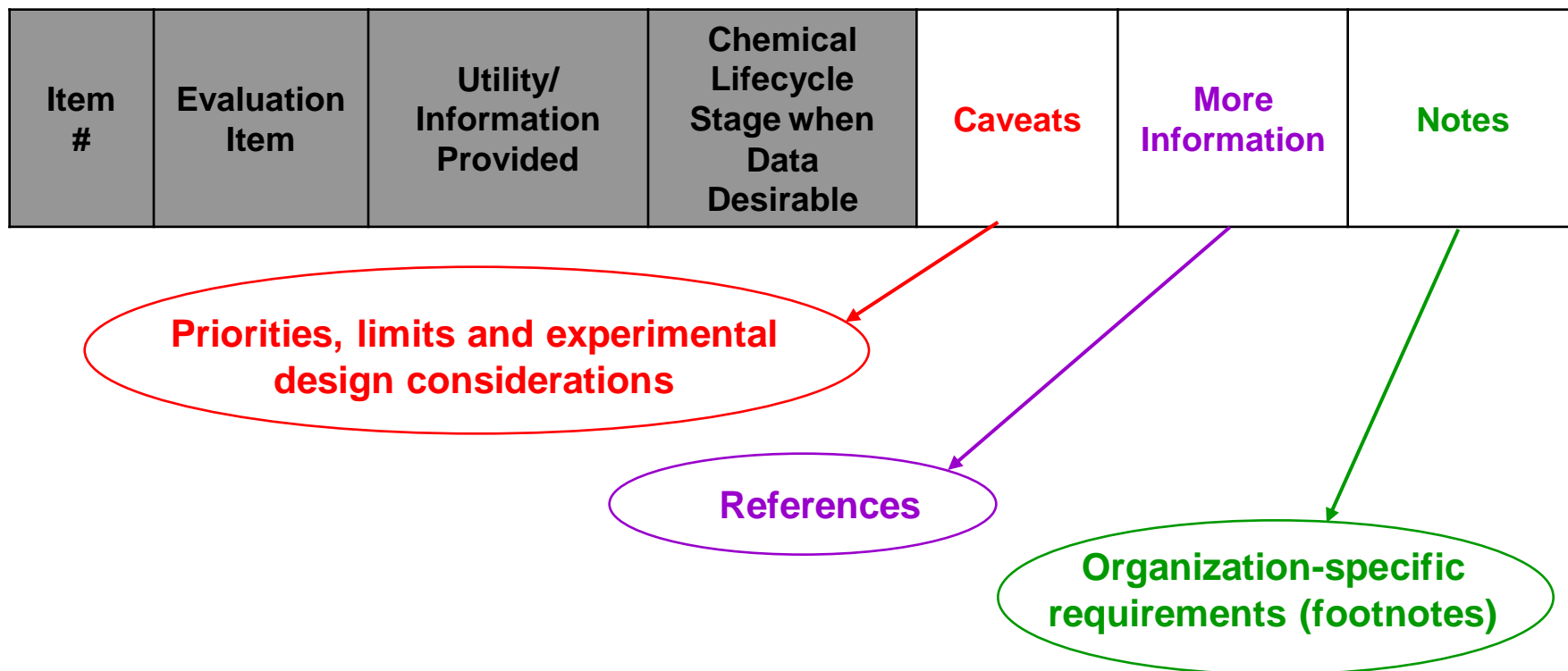


- **Conception:** Molecular relationships and characteristics are evaluated to gain an understanding of the chemicals properties
- **Synthesis:** Production of chemical or material is demonstrated and perhaps optimized
- **Testing:** Chemical or material tried in the specific application or system configuration for which it was developed
- **Production:** Specific formulations established and mass production is planned

Chemical Evaluation Data Tables

Acquisition, Technology and Logistics

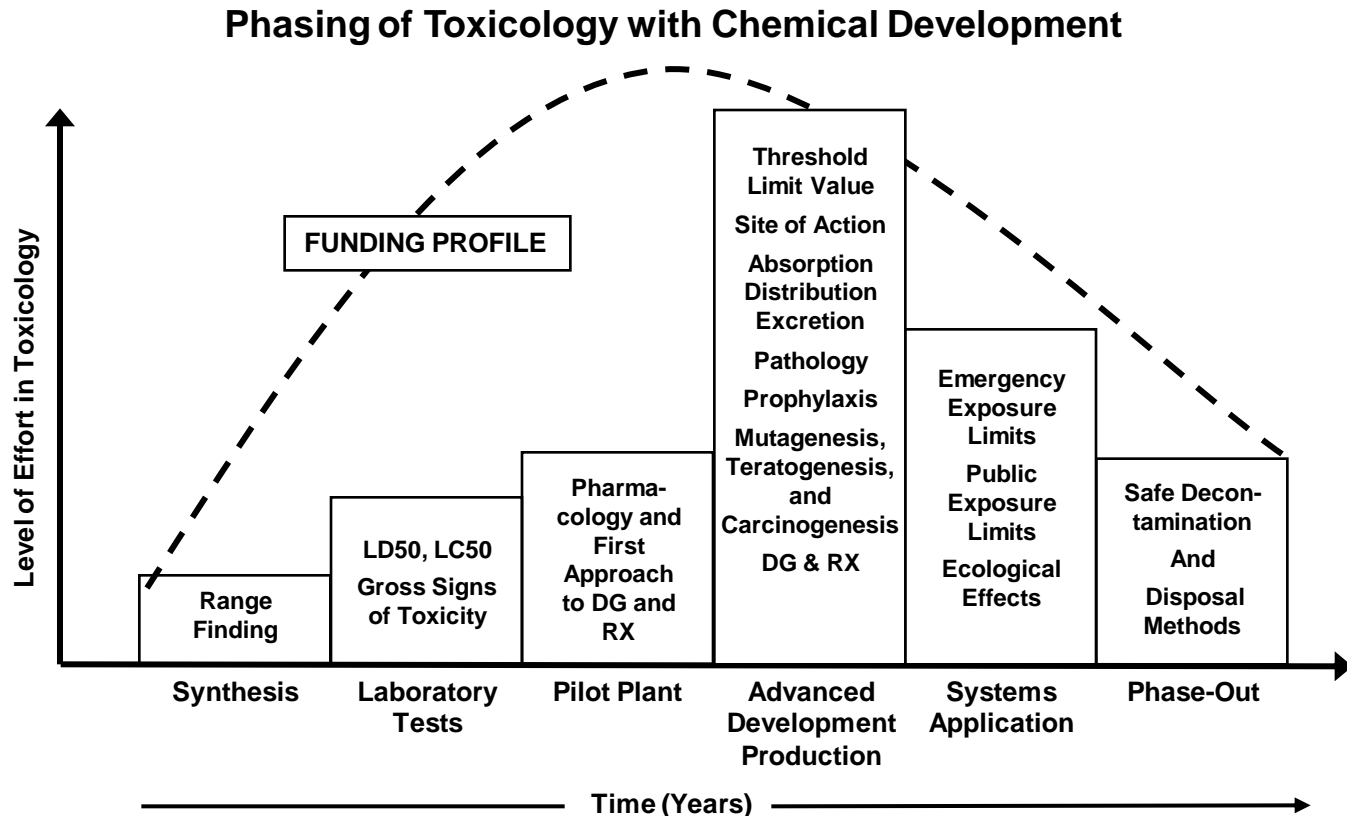
Organization of the Data Tables (cont.)



Pioneering DoD Work

Acquisition, Technology and Logistics

The Impact on DoD of the Toxic Substances Control Act (AF-AMRL, 1980)*

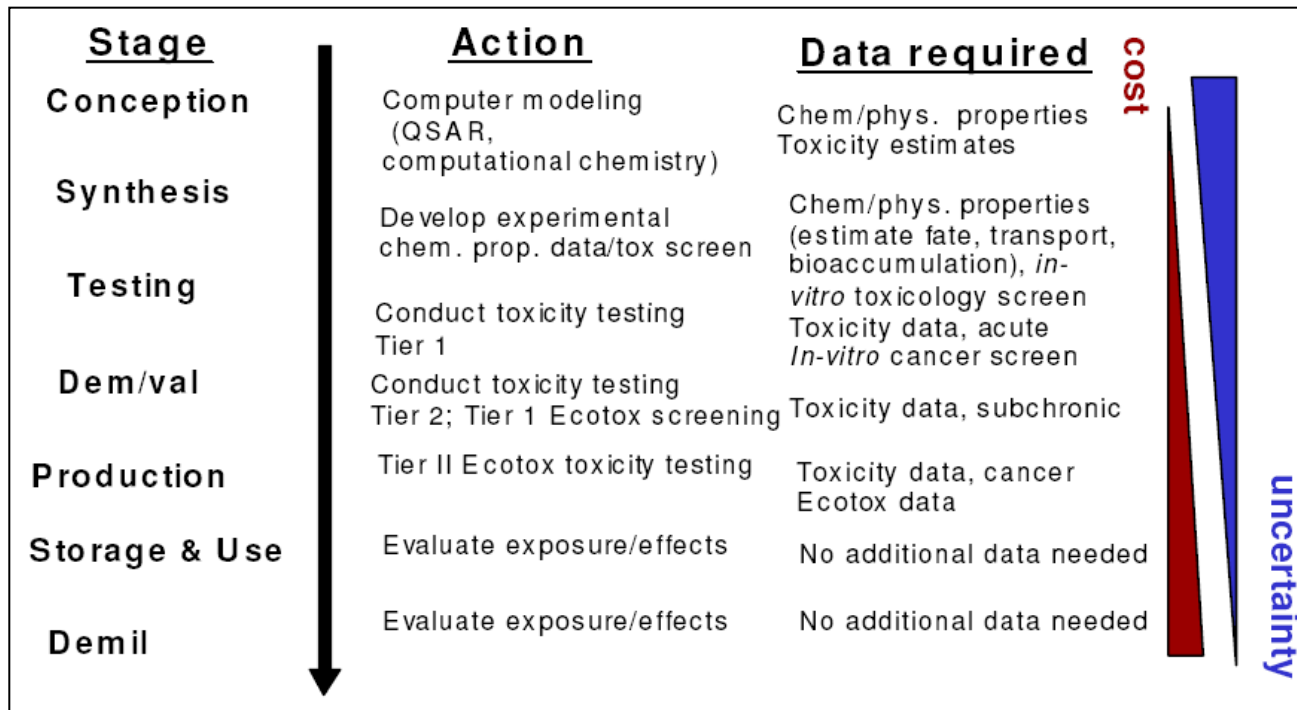


* Air Force Aerospace Medical Research Laboratory

Pioneering DoD Work

Acquisition, Technology and Logistics

Assessing the Potential Environmental Consequences of a New Energetic Material: A Phased Approach (USA-CHPPM 2007)



General hierarchical approach to the development of environmental data (Johnson et al., 2007)